CITY OF ESTACADA ECONOMIC DEVELOPMENT COMMISSION

ECONOMIC UPDATE

OCTOBER 21, 2025



AGENDA

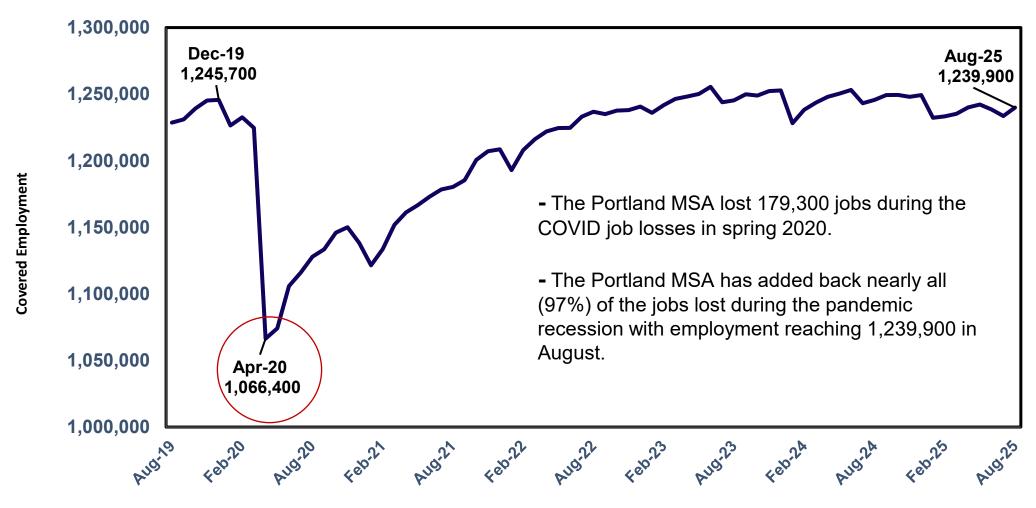
- Job Recovery
- Demand for Workers
- Projected Job Growth
- A Focus on Estacada

JOB RECOVERY



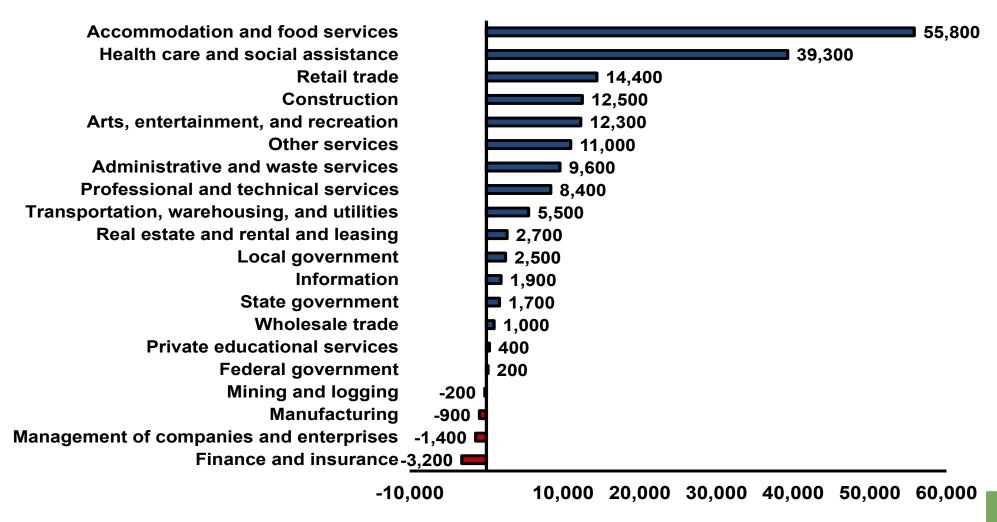
THE PORTLAND MSA HAS ADDED BACK 97% OF JOBS LOST DURING RECESSION

Monthly Nonfarm Employment: Portland MSA (OR-WA) August 2019 to August 2025 (not seasonally adjusted)



MAJORITY OF JOB RECOVERY IN TWO BROAD INDUSTRIES

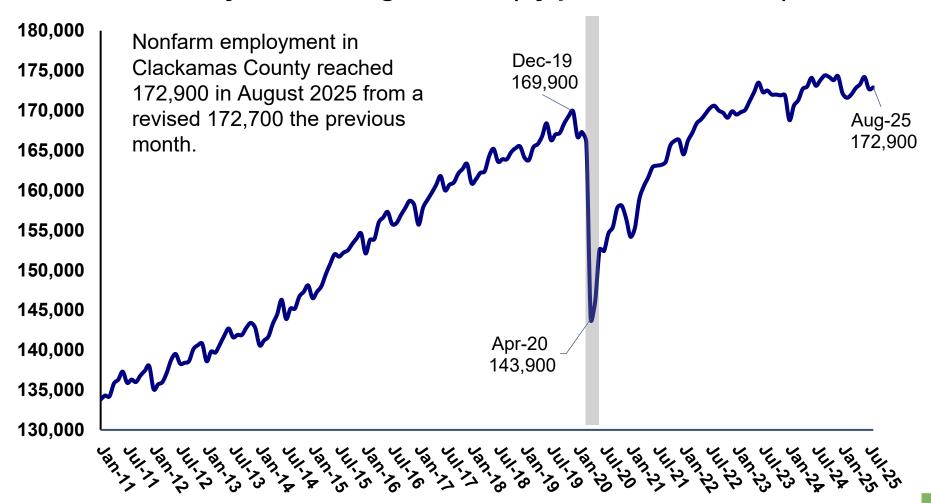
Employment Growth by Broad Industry since COVID Portland MSA: April-2020 to August-2025





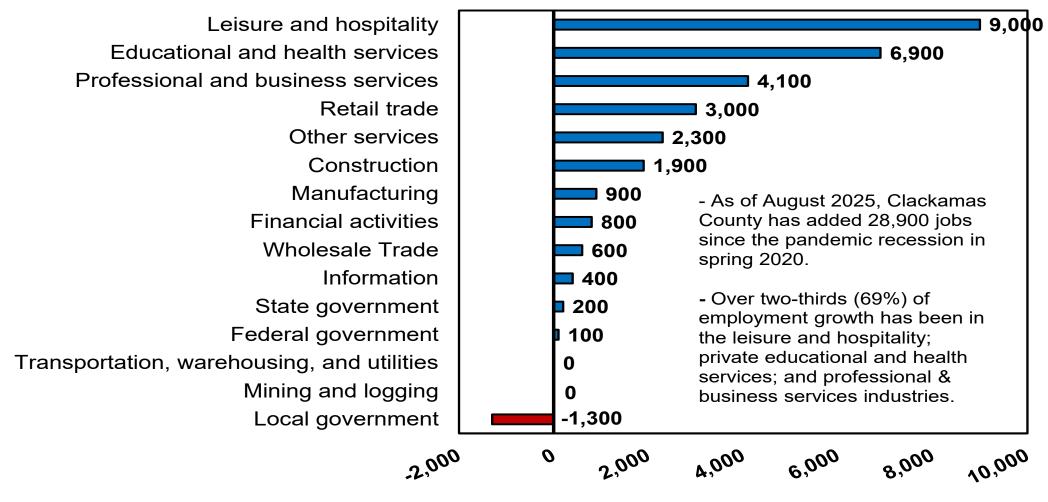
CURRENT EMPLOYMENT LEVEL IN CLACKAMAS ABOVE PRE-COVID LEVEL

Monthly Nonfarm Employment: Clackamas County January 2011 to August 2025 (by place of business)



MOST JOB GROWTH IN THREE INDUSTRIES

Industry Employment Growth in Clackamas County: April-2020 (pandemic) to August-2025 (+28,900 jobs)

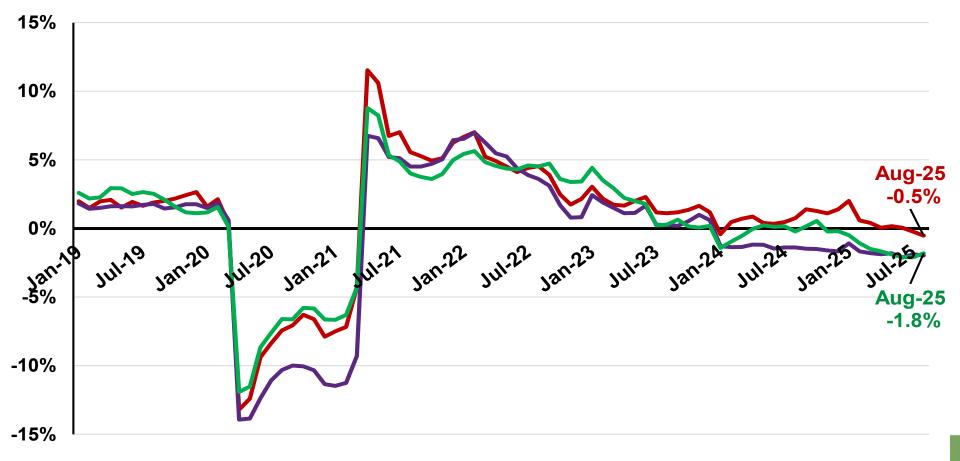




NEGATIVE EMPLOYMENT GROWTH FOR LAST 10 MONTHS IN PORTLAND TRI-COUNTY

Year-to-Year % Employment Growth: 2019-2025 Clackamas, Multnomah and Washington Counties

—Clackamas County —Multnomah County —Washington County



DEMAND FOR WORKERS



JOB VACANCIES



OREGON BUSINESSES REPORTED 51,048 VACANCIES IN SPRING 2025.

Oregon Private Job Vacancies Spring 2025

Vacancies	51,048
Average Hourly Wage	\$28.38
Full-time Positions	79%
Permanent Positions	94%
Requiring Education Beyond	200/
High School	32%
Experience	62%
Difficult to Fill	58%

Source: Oregon Employment Department

Oregon businesses reported 51,000 vacancies in spring 2025. Vacancies stayed flat from the winter and decreased 12% from spring 2024. Employers reported difficulty filling 58% of spring 2025 vacancies.

The average starting wage among this group of vacancies was \$28.38 per hour, an inflation-adjusted increase of 6% from spring 2024, and a 11% increase from winter 2025.

Characteristics of Oregon job vacancies were consistent with prior quarters. A typical job vacancy tends to be for a full-time, permanent position.



BUSINESSES REPORTED HIRING IN VARIOUS INDUSTRIES.

Oregon Private Job Vacancies by Industry, Spring 2025

Industry	Vacancies
All Industries	51,048
Health care and social assistance	11,108
Professional, scientific, and technical services	6,792
Manufacturing	6,696
Retail trade	5,705
Leisure and hospitality	4,384
Other services	3,262
Construction	2,835
Management, administrative, and waste services	2,788
Wholesale trade	2,562
Financial activities	2,435
Transportation, warehousing, and utilities	1,158
Natural resources and mining	1,157
Private educational services	n/a
Information	n/a

Unclassified industries excluded

Source: Oregon Employment Department

Health care and social assistance represented 22% of all vacancies, with 11,100. Professional, scientific, and technical services had 6,800 and manufacturing had 6,700.

Note: The Oregon Job Vacancy Survey includes only private-sector businesses with two or more employees.



THE PORTLAND TRI-COUNTY AREA REPRESENTED NEARLY 50% OF SPRING 2025 JOB VACANCIES.

Oregon Private Job Vacancies by Geography, Spring 2025

Vacancies
51,048
19,219
5,728
4,862
4,667
3,592
3,484
3,265
2,868
2,408

Spring vacancies were distributed across the state, with the Portland tri-county area (Portland Metro and Clackamas County) accounting for 47%.

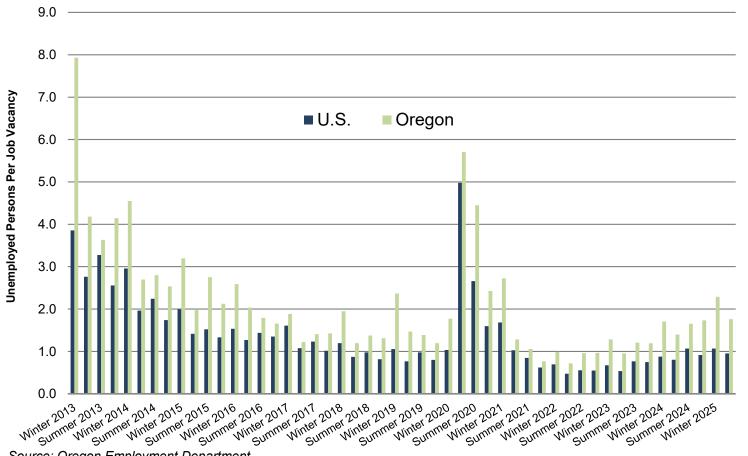
Multi-area or unknown regions excluded Source: Oregon Employment Department



AS THE UNEMPLOYMENT LEVEL FELL IN THE SPRING, THE UNEMPLOYED TO JOB VACANCY RATIO IN OREGON DECREASED SLIGHTLY TO 1.8.

U.S. and Oregon Unemployed to Job Vacancy Ratios Rising Slowly after Record Lows

(Job Openings with Private Employers, 2013-2025)



The U.S. ratio was around 1.0 in January 2025. It reached 5.0 in April 2020 after several years around 1-to-1. It has remained at or below 1.0 for 16 quarters.

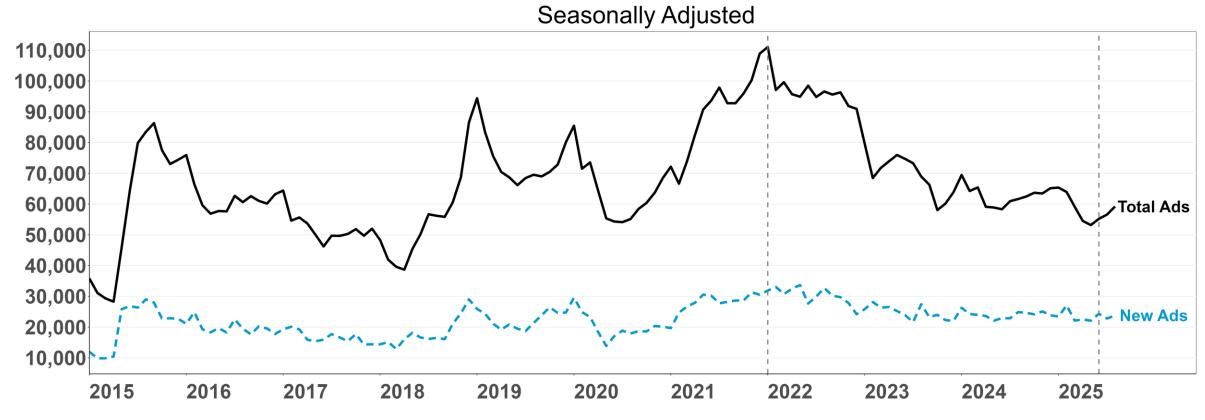
Oregon had 1.8 unemployed per job vacancy in spring 2025, part of a steady rise since the post-pandemic recession expansion period in 2021 and 2022.



ONLINE JOB ADS



The number of online ads in the Portland metro area was 59,200 in August. The number of new ads increased by 1,000 over the month.



Source: The Conference Board Help Wanted OnLine® (HWOL)

Note: Dotted lines indicate methodological changes occurring in January 2022 and June 2025

The Portland metro area includes Clackamas, Columbia, Multnomah, Washington, and Yamhill counties in Oregon and Clark and Skamania counties in

Washington



Help Wanted Online Ads by County

August 2025, Not Seasonally Adjusted

Multnomah	23,226	Lincoln	1,423	Baker	460
Washington	16,754	Coos	1,403	Crook	446
Clackamas	10,358	Klamath	1,292	Jefferson	398
Marion	9,656	Josephine	1,261	Morrow	379
Lane	8,148	Polk	1,207	Curry	320
Deschutes	6,189	Clatsop	1,204	Harney	149
Jackson	4,529	Hood River	736	Wallowa	120
Linn	2,197	Columbia	629	Lake	112
Benton	2,036	Wasco	610	Grant	111
Douglas	2,034	Malheur	598	Sherman	66
Yamhill	2,020	Tillamook	592	Gilliam	55
Umatilla	1,729	Union	554	Wheeler	19

Source: The Conference Board Help Wanted OnLine® (HWOL)

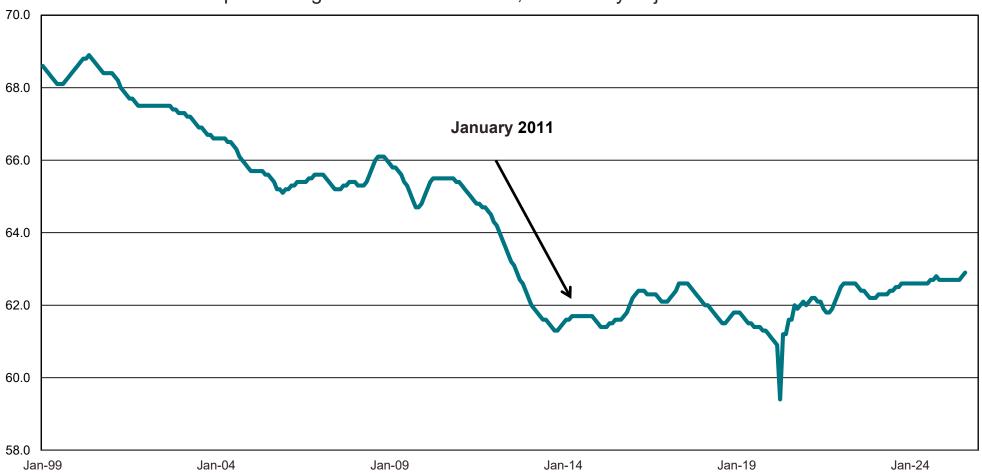
WORKFORCE SUPPLY



OREGON'S LABOR FORCE PARTICIPATION RATE WAS 62.9% IN AUGUST.

Oregon's Labor Force Participation Rate

% of Population Ages 16+ in Labor Force, Seasonally Adjusted

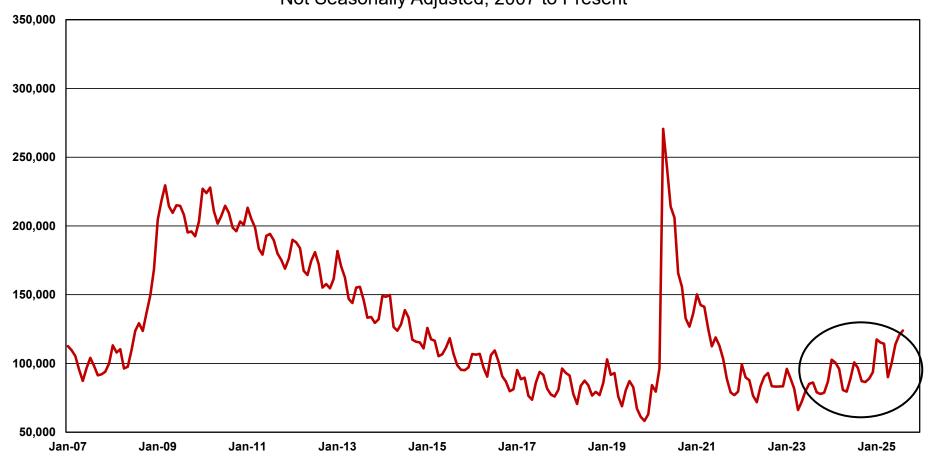


Source: Oregon Employment Department, Local Area Unemployment Statistics

THE NUMBER OF UNEMPLOYED OREGONIANS HAS TRENDED UPWARDS RECENTLY.

Unemployed Persons, Oregon Statewide

Not Seasonally Adjusted, 2007 to Present



Number of Unemployed in August (not adjusted):

2019: 82,700

2020: 165,700

2021: 103,400

2022: 93,000

2023: 84,100

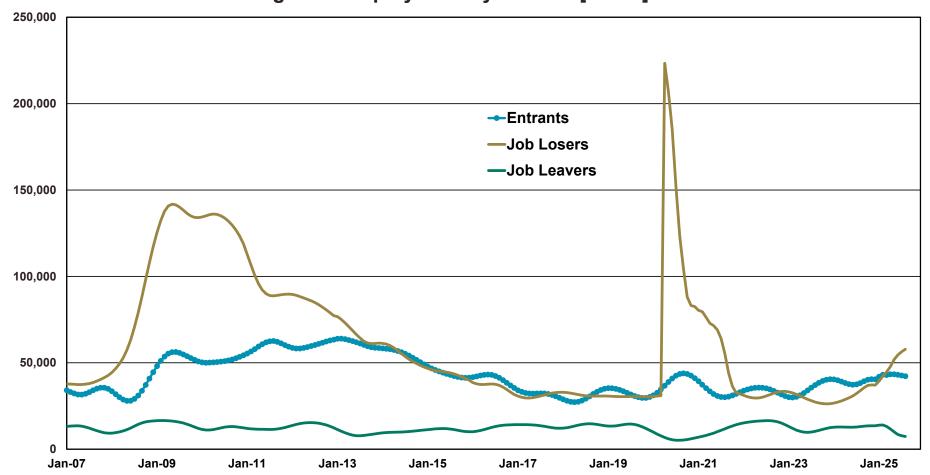
2024: 97,700

2025: 123,900

Source: Oregon Employment Department, Local Area Unemployment Statistics

WHY ARE OREGONIAN'S UNEMPLOYED?





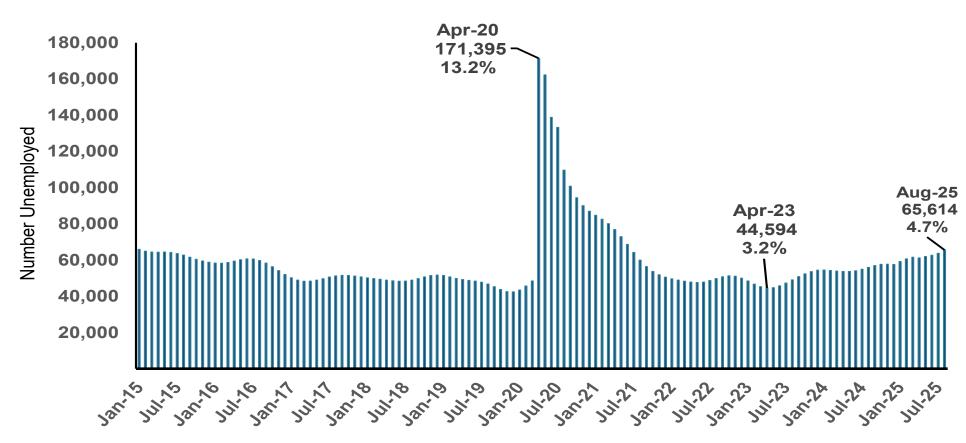
New or returning to the workforce 42,300 (39%)

Lost job 57,800 (54%)

Left job voluntarily 7,400 (7%)

Source: Oregon Employment Department, Current Population Survey

Unemployed Level, Portland-Vancouver MSA 2015-2025



The number of unemployed residents in the Portland MSA reached 65,614 in August 2025 growing by 9,619 unemployed residents from a year ago.

Source: Oregon Employment Department, LAUS



PROJECTED JOB GROWTH



THE BIG PICTURE

Oregon's total employment will grow by 8% between 2023 and 2033.

- Growth reflects structural growth, as total payroll employment had recovered from the pandemic recession by 2023.
- 170,000 new jobs over the decade.
- 265,000 average annual total job openings, mostly to replace workers who leave the labor force or transfer into significantly different occupations.

Health care and social assistance is projected to grow the fastest and add the largest number of jobs.

 Private health care and social assistance accounts for one out of every five new jobs in Oregon by 2033.

Construction is also projected to grow the fastest.

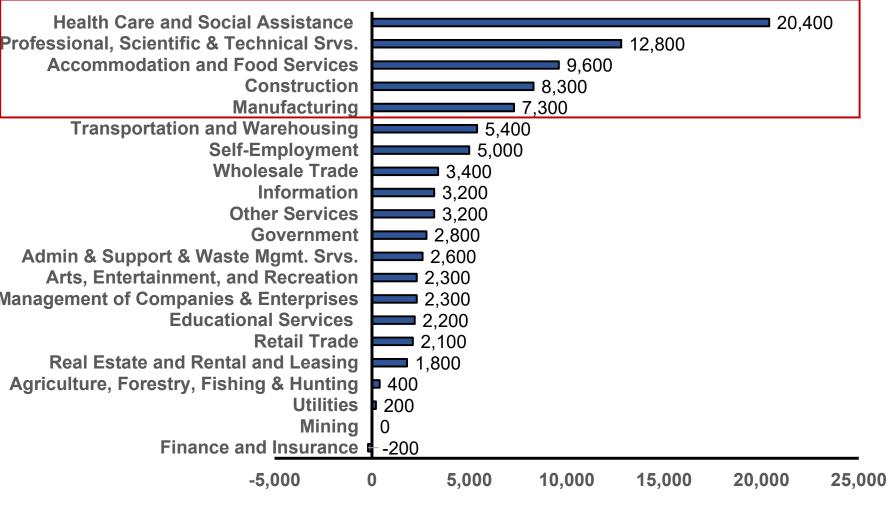
Growth in construction is driven by strong projected growth in the specialty trades industry.

A broad array of future career opportunities exist across Oregon's economy.

- All sectors statewide and all regions of the state are expected to add jobs except for Federal government, which is projected to decline by 1%.
- Even slower-growing sectors and regions need an abundance of newly trained workers to replace those who retire or otherwise leave the labor force.

INDUSTRY EMPLOYMENT IN PORTLAND TRI-COUNTY EXPECTED TO GROW 9% BY 2033

Projected Industry Employment Growth (new jobs) Portland Tri-County: 2023-2033

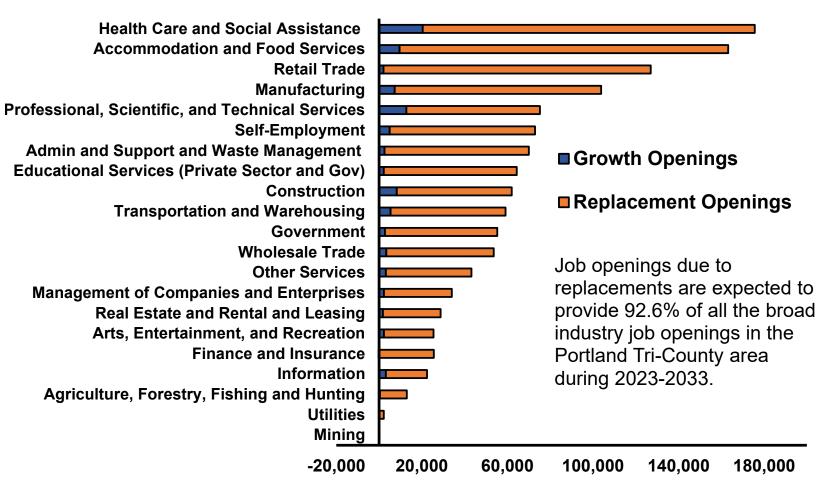


- Five <u>broad</u> industries are expected to add nearly twothirds (62%) of the new job growth:
 - Health care & social assistance
 - Professional, scientific & technical services
 - Accommodation & food services
 - Construction
 - Manufacturing



REPLACEMENT JOB OPENINGS WILL FAR OUTPACE GROWTH OPENINGS BY 2033

Broad Industry Projections: 2023-2033 Portland Tri-County

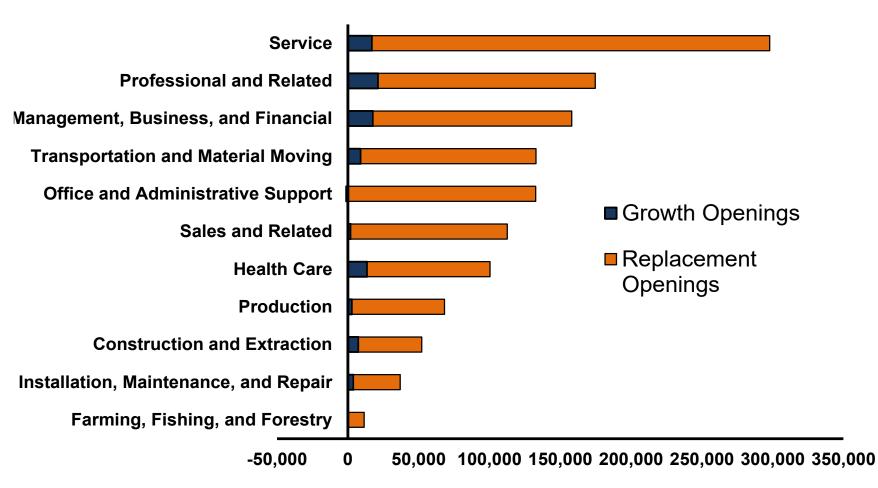


- The majority or 93% of job openings in the Portland Tri-County area during 2023-2033 will be due to replacement openings caused by retirements and workers changing jobs.
- Four <u>broad</u> industries are expected to add the majority of the replacement openings:
 - Health care & social assistance
 - Accommodation & food services
 - Retail trade
 - Manufacturing



REPLACEMENT OPENINGS ARE EXPECTED TO MAKE UP THE MAJORITY OF JOB OPENINGS

Occupational Projections: 2023-2033 Portland Tri-County



- Occupational Projections in the Portland Tri-County area show an expected 94,663 new job openings along with 1,182,911 replacement openings from 2023-2033.
- Replacement openings are expected to make up the majority (92.6%) of the total job openings in the Portland Tri-County by 2033.



FOCUS ON ESTACADA



INDUSTRY EMPLOYMENT IN ESTACADA

Other Services; Not Classified

Local Government

State Government

Federal Government

Covered Employment and Payroll, City of Estacada: 2024					
Industry Description	Firms	Avg Emp	Total Payroll		
Total Industry Employment and Firms	219	1,888	\$113,512,439		
Construction	26	154	\$13,921,877		
Manufacturing	19	387	\$24,376,786		
Wholesale Trade	10	87	\$8,358,966		
Retail Trade	22	188	\$6,527,001		
Transportation & Warehousing; Information	12	44	\$3,462,570		
Finance & Insurance	9	27	\$1,453,983		
Real Estate, Rental & Leasing	8	19	\$522,873		
Professional, Scientific & Technical Services	16	35	\$1,808,896		
Management of Companies & Enterprises; Admin & Support & Waste Mngt	12	109	\$6,333,603		
Private Educational Services; Health Care & Social Assistance	31	225	\$10,885,310		
Arts, Entertainment & Recreation; Accommodation & Food Services	25	162	\$4,061,265		

\$582,059

\$21,684,150

\$3,336,132

\$6,196,968

320

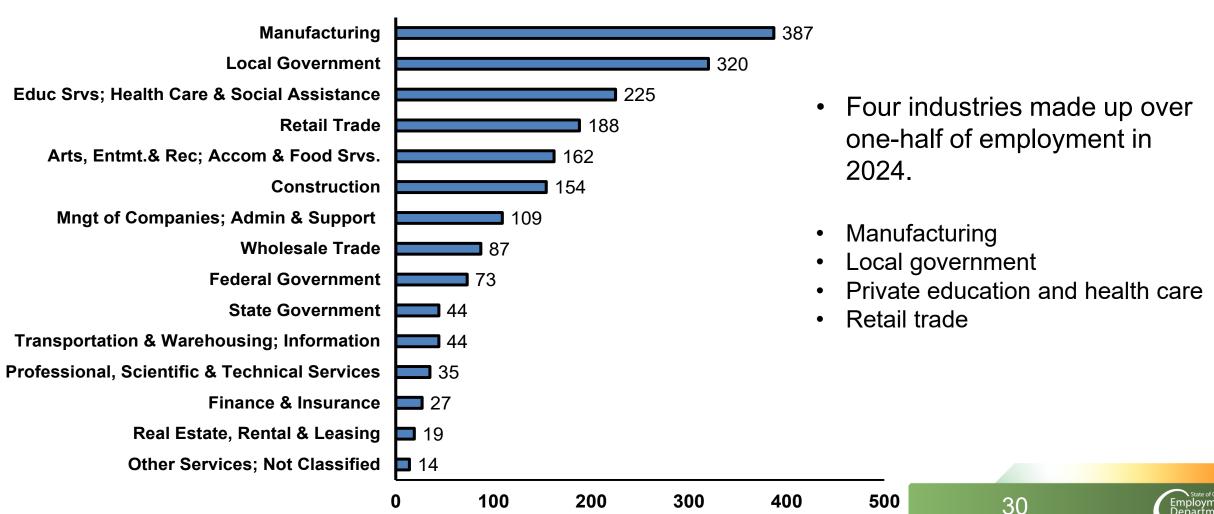
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BESIDES GOVERNMENT, MANUFACTURING WAS THE LARGEST EMPLOYER IN ESTACADA IN 2024

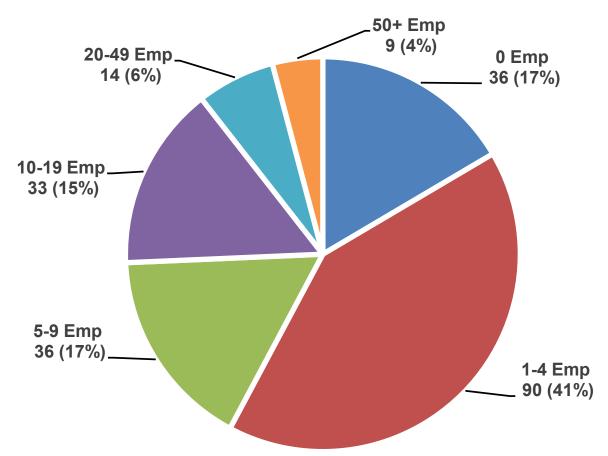
Average Covered Employment, Estacada 2024 **Total Employment: 1,888**



MAJORITY OF ESTACADA EMPLOYERS HAD LESS THAN 20 EMPLOYEES IN 2024

Number of Establishments by Size, Estacada 2024 Total Firms: 218

Total Employment: 1,888



Nearly nine out of ten employers in Estacada had less than 20 employees in 2024.

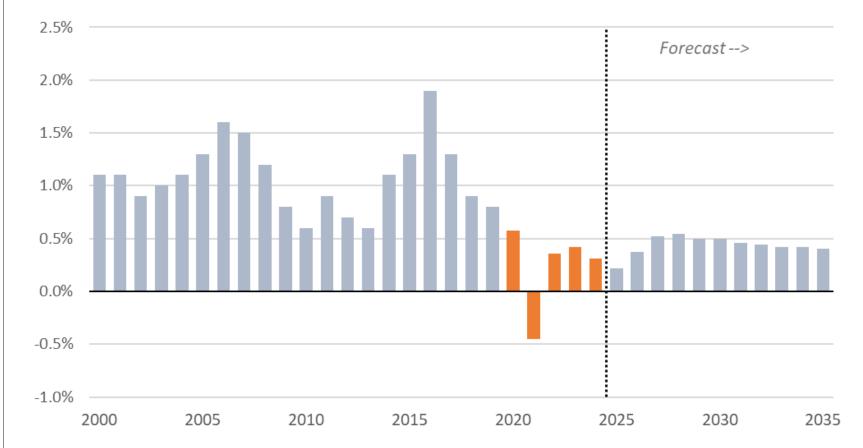
- Small businesses, with less than 20 employees, provided 870 or 46% of jobs in Estacada and made up 89% of all employer businesses during 2024.
- Mid-size businesses, with 20-49 employers, provided 449 or 38% of jobs and consisted of 14 employers.
- Large employers, with 50 or more employees, provided 569 jobs or 30% of jobs and consisted of 9 employers.



SLOWING POPULATION GROWTH EXPECTED IN OREGON

Oregon Population Growth

Annual change in total state population
History/Forecast and PSU Estimates



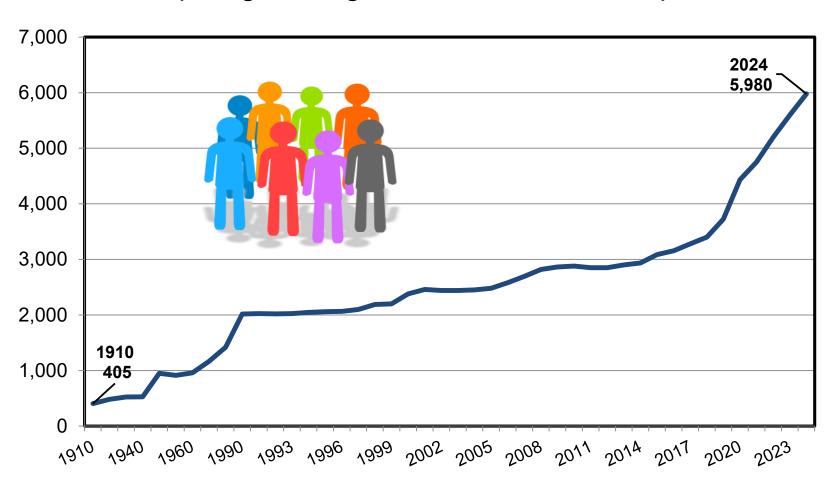
Oregon is growing slower than the U.S

- Total growth slower in part due to deaths outnumbering births.
- Oregon's entire population growth will come from net migration.
- Oregon's population expected to grow by average of 0.4% through 2035.

ESTACADA'S POPULATION HAS GROWN BY 1,547 RESIDENTS SINCE 2020

Estacada's Resident Population: 1910-2024

(Average annual growth rate of 3.0% since 1991)



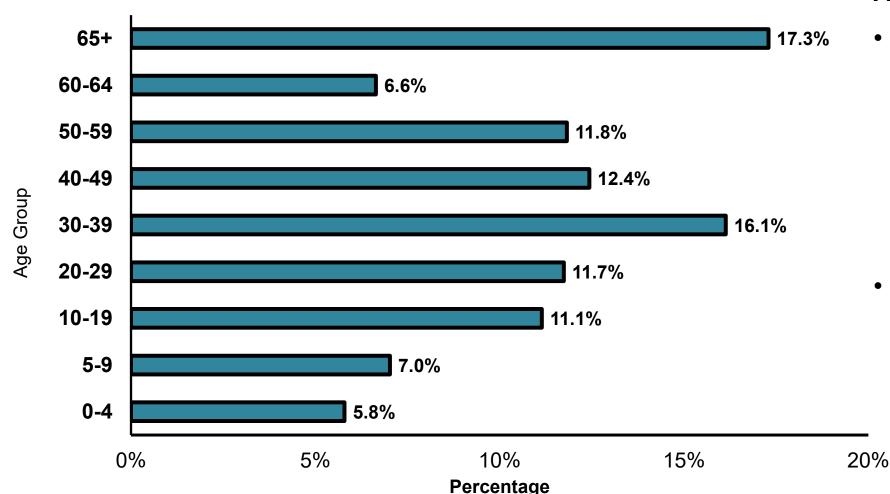
Population Growth

- Estacada's current population was at 5,980 residents in 2024.
- From 1990-2024, the city's population grew by 3,964 residents or by 197% with an annual average growth rate of 3.0%.
- Since 1990, the city's largest annual growth in residents was in year 2020 when the population grew by 708 residents or by 19%.



OVER ONE-HALF OF POPULATION WAS WORKING AGE (20-64) IN 2024

Percentage of Age Distribution City of Estacada: 2024



Age Distribution

- The most current age group estimates show that 17.3% or 860 of Estacada's population are 65 years or older and nearly one-fourth (24.0%) or 1,191 residents are less than 20 years old.
- The city has a good size workingage population (20-64 years) at 58.8% or 2,922 residents.



Thank You!

Please scan the QR code for a short survey.



<u>LYNN WALLIS, ECONOMIST</u> LYNN.N.WALLIS@EMPLOY.OREGON.GOV

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